

SPO LEARNING & DEVELOPMENT BUREAU

Your Quarterly Training Resources Newsletter



Updates to Learning and Development at the State Personnel Office

You'll notice some changes to what used to be called the Training Bureau at the State Personnel Office, starting with the name. Now called the Learning and Development Bureau, this unit at the State Personnel Office remains dedicated to providing opportunities for state employees to learn and grow their knowledge and skills, as well as to develop throughout their careers. The change of name reflects greater alignment with the ever-growing Human Resources area of specialization in Learning and Development, as well as a focus on the most important element in that field: promoting and facilitating employee learning.

The Learning and Development Bureau is actively engaged in providing so much more than what is typically meant by "training" on a particular job task or skill. We provide leadership development programs such as Essentials of Supervision and Management (ESM) and Advanced Team Leadership (ATL), continuing learning and networking opportunities through monthly Ongoing Leadership Education (OLÉ) sessions, learning support through structured study plans and meetings for each graduating cohort of the leadership programs, continuing education for Human Resources professionals, professional development programs providing a certificate of completion for sought-after specialties including Project Management and Customer Service Excellence, in-person teambuilding sessions on improving workplace culture, over 100 eLearning courses available on demand on a variety of useful topics, and more.

Find us at our new email address: <u>Learning.Development@spo.nm.gov</u> and webpage: <u>https://www.spo.state.nm.us/learning-development/</u>.

We look forward to helping you grow and develop your state career.



By the Numbers

In 2023, Learning and Development:

- Increased eLearning catalog from 47 to 104 courses
- Had 14,994
 completions of
 non-mandatory
 eLearning classes
- Provided 185
 instructor-led
 classes
- Had 4,896 participants in instructor-led classes
- Launched 4 new learning tracks
- Had over 100 participants at each of 9 OLÉ sessions



Ongoing Leadership Education (OLÉ) Training Schedule

In April 2023, the State Personnel Office Learning and Development Bureau launched a new, monthly series called Ongoing Leadership Education, or OLÉ for short. The OLÉ series consists of monthly, one-hour sessions for learning about and discussing topics related to leadership development, with the goal of providing practical, applicable suggestions and ideas in a short amount of time. The State Personnel Office is pleased to announce that since the April 2023 launch, there have been over 1,000 session participants as recorded in the Enterprise Learning Management (ELM) system.

Participant feedback on the OLÉ sessions has been consistently excellent, with attendees noting that they appreciate the one-hour timeframe since it can be easily fit into their busy work schedules. On post-session evaluations, participants have also commented on how much they appreciate the presentation topics and the opportunity to hear from a diverse group of State government managers in the class discussion. Each session typically has over 100 participants and provides ample opportunity for facilitated discussion to benefit from the insights of those participants who may have significant career experience to share regarding the topic.

The OLÉ sessions are held over Zoom on the third Thursday of each month. Topics have included motivating your team, improving poor performance, and preventing burnout. For those who were unable to attend the live sessions, the State Personnel Office has also created short, on-demand, eLearning versions of the presentations, which can be completed on ELM in about 20-30 minutes each. Past sessions have been issued in eLearning format as "OLÉ on demand" courses, which can all be found on the ELM system by searching for "OLÉ on demand."

FY24 Q3 OLÉ schedule			
1/18	New Year's Resolutions for Strengthening Self-Leadership Start 2024 off right by setting yourself up for success.		
2/15	Delegating with Intentionality Being purposeful in work assignments for everyone's benefit		
3/21	Disengaged, Discontent, or Just Difficult? Dealing with challenging supervisory situations		

SPO Updates Required Course for Supervisors on Performance Evaluations

State Personnel Board Rule 1.7.9.9 (A) NMAC requires that "managers and supervisors must successfully complete a director-approved course of study on employee performance appraisal within 90 days of appointment as a supervisor." For several years, this required course has been known as Managing Employee Performance (MEP), which was held as a three-hour, instructor-led course. Both in response to course feedback and as a proactive measure to enhance the content and delivery of the course, the State Personnel Office Learning and Development Bureau has substantially revised the course. Now known as "Conducting Performance Evaluations at the State of New Mexico" (CPE), the required curriculum is a hybrid course composed of two parts: an eLearning portion and an instructor-led class portion. Completion of the eLearning course (Part 1) is a prerequisite for enrolling in the instructor-led class and completing the full course for credit.

The eLearning component, Conducting Performance Evaluations at the State of New Mexico - Part 1, can be found on the Enterprise Learning Management system (ELM) under course code SoNM-1914. A web-based option will be made available for use by employees at agencies that lack SHARE ELM access. The course takes approximately one hour to complete. It provides an overview of performance evaluation requirements, how to carry out the annual evaluation cycle, and best practices for successful use of the evaluation process for performance management. The instructor-led component, Conducting Performance Evaluations at the State of New Mexico - Part 2 (course code SoNM-1915), is a two-hour, interactive class focused on practicing skills of writing effective goals, rating employee performance, and writing helpful feedback comments to support performance ratings and motivate excellence in job performance. It is open for registration on ELM, but the "Enroll" button will not be active until the learner has completed Part 1. The first sessions are being offered in February over Zoom.

Completion of the new CPE course is not required for those who have already completed Managing Employee Performance (SoNM-1082). The course need only be taken once, though those wishing to take the course as a refresher are welcome.

You can visit the State Personnel Office <u>Class Calendar</u> to view all available Part 2 (instructor-led) classes, or go directly to the <u>ELM system</u> to view and enroll in both Part 1 and Part 2 of the course. Please contact SPO Learning and Development at <u>learning.development@spo.nm.gov</u> with any questions you may have about this update.



SPO Learning and Development Bureau launches 100th eLearning Course

The State Personnel Office Learning and Development Bureau is proud to announce the achievement of launching its 100th eLearning course on the SHARE Enterprise Learning Management (ELM) system for all state employees.

This milestone was reached with the publication of an on-demand version of the very popular Ongoing Leadership Education (OLÉ) series. SPO Learning and Development started with just one eLearning course two years ago – the mandatory Civil Rights course – and has grown the catalog in that two-year span to best meet training needs for individual and organizational development state agency-wide.

Employees report that they appreciate the quality, relevance, and accessibility of the eLearning courses, which are available ondemand to fit into busy schedules. From entry-level courses on "career success foundations" all the way to the "advanced team leadership" program courses, SPO Learning and Development is helping to further employee learning goals across state government with the exceptional growth of its training catalog.

About Us

The SPO Learning & Development Bureau provides learning opportunities for state employees to promote professional growth and development and to ensure that our workforce is well-equipped to carry out their important responsibilities. We offer instructor-facilitated classes, on-demand eLearning modules, and additional resources and support for state employees' learning and development needs.

Visit our <u>Class Calendar</u> on the SPO website to view and register for upcoming training events.



Contact us at learning.development@spo.nm.gov with any questions or concerns.

SPO Launches New "Advanced Team Leadership" Program

The State Personnel Office is pleased to announce a new leadership development program called Advanced Team Leadership (ATL). The ATL program, meant for those who seek to take their team leadership skills to the next level, is open to State of New Mexico employees who have at least one year of supervisory experience and who are currently supervising at least two employees. Prior completion of the Essentials of Supervision and Management (ESM) Program is recommended.

In the ATL Program, cohorts will first complete a series of 12 eLearning courses, and then design, implement, and report out on a Capstone Project in which they apply a strategy, tactic, or other idea from the learning to their own team leadership. Participants should be prepared to engage with questions such as: What areas of leadership are you most interested in developing in yourself? What question or issue in your team leadership do you want to address through your Capstone Project? How will you apply the learning to your identified question or issue? What are your goals for Capstone Project implementation? How will you assess project outcomes? To facilitate networking, support, and collaboration, cohorts will meet (virtually or in-person) to kick off their participation in the program, and then have additional meetings along the way for further discussion. A final meeting will provide the opportunity to share Capstone Projects with the cohort. Following completion, each participant will graduate in late March 2024. The next cohort will be enrolling soon.

The eLearning classes that form the basis of the ATL program are listed in the table, and they are available on the ELM system for all state employees, whether or not they are enrolled in the full ATL program. If you are a state employee who does not have ELM access, contact the Learning and Development Bureau for information on how to complete the classes through a web-based platform.

Advanced Team Leadership Program Course Listing				
Qualities of Great Leaders	SoNM-1874	Navigating Team Dynamics	SoNM-1880	
Using Leadership Styles to Guide Your Team	SoNM-1875	Developing Your Employees	SoNM-1881	
Leading with Emotional Intelligence	SoNM-1876	Understanding the Role of Team Culture	SoNM-1882	
Demonstrating Ethical Leadership	SoNM-1877	Facilitating Team Problem-Solving	SoNM-1883	
Cultivating Diversity, Inclusion, and Belonging at Work	SoNM-1878	Leading Through Change	SoNM-1884	
Leading through the Four Stages of Team Development	SoNM-1879	Fostering Resilient Teams	SoNM-1885	



The State Personnel Office Learning and Development Bureau congratulates the latest graduates of the Essentials of Supervision and Management (ESM) program! These graduates completed the program by completing 10 eLearning courses, the instructor-led Managing Employee Performance class, and the final Capstone Course. They then received a certificate of completion of the Essentials of Supervision and Management Program. By completing the program, they have demonstrated their investment in developing their leadership knowledge and skills to best serve the State of New Mexico.

The October, November, and December 2023 graduates are:

Adam Trujillo Albachir Dicko Aldo ladrnicek Alecia Pulu Amanda Cole Amanda Frazier Andrew Armendariz Art Killette Aspen Hamilton Bertha Alicia Torrez **Bill Carpenter Billy Barr Blas Villanueva** Brenda Rygg Candice Trujillo Carlyn Stewart Charles Boudreaux, Jr. **Charles Butler** Charles Garcia Christina Gauthier Christina Lucero Christopher Taylor Cristina Rascon Crystal Cantu Cynthia Holmes **Daniel Barela** Danny Sandoval David Daniels Deanna DeHerrera **Derek Wheeler** Donovan Velasquez Eric Kiltz

Esbeidy (Yajaira) Moya Grace Garcia lan Hewitt Isabel Benavidez Jeffrey Serna Jennifer Nutt Iennifer Romero Jessica Carmona Karen Emery Karen Rieth Katrina Martinez **Kristen Takacs** Kristopher Murrey Kym Halliday Clear La Risa Rodges Leah Baldonado Linda Coronado-Arvizo Lindsey Bargelt Lita Romero Logan Whitten Marcelina Shetima Marcia Gonzales Marie Ludi-Padilla Mark Morlang Matthew Kump Melanie Buenviaje Melissa Bates Melodie White Merced Jasso Micaela Apodaca Michelle Rascon Natasha Gutierrez

Nicole Hernandez Norma Nored Oluwatosin Ogunmayowa Rachel Steagall Rebecca Hatch **Robert Brower** Robert Murphy Roberto Cruz Ruth Medina Sarah Castro Sean Anthony Sean Daniel Stephen McConnell Suzette Simonson Tamela Knight Tami Spellbring Theresa Salyards **Timothy Yeager** Tina Montoya **Tomas Stockton** Trixi Bubemyre Wendy Rehm **Yvette Carnero** Zarina Martinez